

2005 Budget

Mailing Address

California Dental Association
 P.O. Box 13749
 Sacramento, CA 95853-4749
 (916) 443-0505
 (800) 736-7071

CDA Holding Company Inc.
 Peter DuBois
 Chairman of the Board
 Ext. 4901
 P.O. Box 13749
 Sacramento, CA 95853-4749
 (916) 443-3382
 (800) 736-7071

1201 Financial & Insurance
 Services, Inc.
 Mark Soeth
 Interim President and CEO
 Ext. 4930
 P.O. Box 1582
 Sacramento, CA 95812
 (916) 443-4526
 (800) 726-5022

The Dentists Insurance Company
 Mark Soeth
 Interim President and CEO
 P.O. Box 1582
 Sacramento, CA 95812

TDIC Claims and all other matters
 (916) 443-4501
 (800) 733-0635

Projected HCI Dividend \$3,000,000

Operating Revenues

Dues Revenue \$7,976,088
 Scientific Sessions \$6,577,000
 Shared Services \$4,195,548
 Building \$2,929,976
 Publications \$1,269,060
 Other \$948,233
Total \$ 23,895,905

Operating Expenses

Salaries & Benefits \$8,891,756
 Programs & Overhead \$8,047,188
 Building \$3,797,808
 Scientific Sessions \$3,003,745
 Shared Services \$1,522,751
Total \$25,263,248

Net Operating Budget \$ (1,367,343)
 Capital Budget \$ (671,148)
 Net Use of Funds \$ (2,038,491)
 Net Change in Reserves \$ 961,509