

2004 Budget

1201 Financial & Insurance Services, Inc.

Frederick E. Knauss
President and CEO

P.O. Box 1582
Sacramento, CA 95812
(916) 443-4526
(800) 726-5022

The Dentists Insurance Company

Frederick E. Knauss
President and CEO

P.O. Box 1582
Sacramento, CA 95812

TDIC claims and all other matters

(916) 443-4501
(800) 733-0635

Projected HCI Dividend \$2,000,000

Operating Revenue

Dues Revenue \$7,605,975
 Scientific Sessions \$6,001,000
 Publications \$1,356,650
 Building \$3,203,351
 Other \$885,150
Total \$ 19,052,126

Operating Expenses

Administration and Programs \$7,733,017
 Scientific Sessions \$3,008,318
 Publications \$1,502,232
 Building \$3,034,941
 Other \$3,879,038
Total \$19,157,546
 Net Operating Budget \$ (105,420)
 ADHP Campaign \$ (406,500)
 Board Grants \$ (111,000)
 Board Contingency \$ (200,000)
 Capital Budget \$ (353,135)
 Net Use of Funds \$ (1,176,055)
 Net Change in Unrestricted Reserves \$ 823,945